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# Structural Workshop Paper Estimating Discrete Games

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This paper provides a critical review of the methods for estimating static discrete games and their relevance for quantitative marketing. We discuss the various modeling approaches, alternative assumptions, and relevant trade-offs involved in taking these empirical methods to data. We consider games of both complete and incomplete information, examine the primary methods for dealing with the coherency problems introduced by multiplicity of equilibria, and provide concrete examples from the literature. We illustrate the mechanics of estimation using a real-world example and provide the computer code and data set with which to replicate our results.

*Key words*: discrete choice; games estimation; structural models

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## 1. Introduction

Marketing is about understanding, predicting, and influencing the behavior of consumers and firms. Each faces many interrelated decisions. Individual consumers decide what brands to purchase, how much to buy, where to make their purchases, and with whom to enjoy them. Firms choose which products to offer and what prices to charge, how to position and promote their brands, whom to hire and how to compensate them, and how much to invest in the continued growth of their enterprise. Most of these decisions involve strategic interactions: neither firms nor consumers act in a vacuum. Consumers may care about what their family and peers think of their choices, who else has purchased the product before them, whether it has received favorable reviews, the reputation of the seller, and whether complementary products are or will become available. Firms must consider the strategic reactions of the other players as well. Will a price increase be matched? Will consumers remain loyal to its products? How will its salespeople respond to incentives? Can a rival simply copy its business model? The answers all involve strategic decisions.

The interrelated nature of these decisions suggests modeling them as strategic games. The precise structure of the game will clearly depend on the particular application. The game might be static or dynamic, involve decisions (control variables) that are discrete or continuous (or mixed), and information settings that are complete or incomplete. By estimating the structural parameters that govern these games, we can recover valuable information about the participants' payoffs (and costs) and make predictions concerning outcomes that are not observed in the data. Our focus here is on a particular subclass of strategic interactions: static discrete games. The purpose of this paper is to summarize the current state of the art in analyzing these games, highlight the relevant trade-offs between alternative approaches, and identify areas that are ripe for further exploration. This is a decidedly applied piece, aimed at explaining how to estimate games as well as why they should be utilized. To ease the transition from learning to doing, we illustrate the nuts and bolts of estimation with a real-world example: an entry game between Walmart and Kmart. Using data on their actual choices, we construct estimators illustrating several canonical methods and provide documented computer code with which to replicate our results.

We have chosen to focus on a narrow slice of the empirical games literature—namely, static discrete games. Although the relevant decision variables are often continuous (e.g., prices, advertising), our focus on discrete actions is driven by three considerations. First, the empirical structure of discrete games is particularly complex, as it naturally involves decision rules that take the form of inequalities as opposed to first-order conditions. Thus, discrete games require a unique set of econometric tools. Second, many strategic decisions are naturally discrete (e.g., entry) and provide the only avenue by which to identify certain critical constructs (e.g., fixed costs). Third, the available data characterizing outcomes are often discrete, and it is useful to understand what we can and cannot learn from discrete choice data alone. Later, we will briefly consider what can be accomplished with richer data structures. Finally, our decision to focus on static games simply reflects the constraints of space and the desire to target an audience that is new to the study of games and is looking for a reasonable jumping-off point.

Our analysis follows the time line of the literature, beginning with static games of complete information, and the pioneering work of Bresnahan and Reiss (1990, 1991) and Berry (1992). We first discuss the specific econometric problems that arise in games (of either information structure)-namely, that the interdependent nature of the underlying decision problems gives rise to multiple equilibria. This leads to a coherency problem in which the mapping from parameters to outcomes is nonunique, substantially complicating estimation. We discuss the four leading solutions to the coherency problem in detail, along with specific examples of each that are drawn from the extant literature. We conclude this first section with a working example implementing two canonical estimators on a real-world data set.

Next, we turn to games of incomplete information, describing first how the information structure impacts both the equilibrium concept and the method of solution. We then introduce the various methods of estimation, once again highlighting the role of multiplicity and its implications for correctly specifying the empirical model. We discuss several empirical examples from the literature and conclude by revisiting our working example under the alternative assumption of incomplete information. Finally, we conclude with a discussion of extensions to the basic empirical frameworks and directions for future research.

The rest of this paper is organized as follows. Section 2 provides a general introduction to empirical games, highlighting the various information and timing assumptions, and introduces our working example. Section 3 examines games of complete information. We discuss the primary methods of estimation, provide concrete examples from the literature, and illustrate implementation using our working data set. Section 4 considers incomplete information games. We highlight the various estimation methods, review applications from the literature, and return to our working example to illustrate the mechanics. Section 5 considers extensions to the baseline models and directions for future research. Section 6 concludes.

## 2. A Taxonomy of Discrete Games

Discrete games concern choices made from a finite set of alternatives, where the payoffs from making each choice depend on the decisions of other players. That is, they are discrete choice models with strategic interactions. The canonical example is entry into a market, but other applications have included the timing of radio commercials, a supermarket's choice of pricing strategy, an ice cream manufacturer's choice of flavors, and an individual's decision to join a group. Researchers sometimes have access to richer data (beyond a discrete choice of action) such as price, quantity, or cost information, but most applications to date have focused on pure discrete choice data and employed a latent payoff structure, relying on revealed preference arguments to motivate the analysis. We will consider richer data structures later, but for now we will assume that all choices are discrete and payoffs purely latent.

A critical consideration when formulating a discrete game involves specifying each player's information set and relevant time horizon (as well as what the researcher observes and does not observe). With regard to the players' information sets, there are two main approaches: complete information and incomplete information. Under the complete information setting, the researcher assumes that the players observe everything about each other's payoffs (including any covariates that are unobserved by the researcher) and therefore face no uncertainty regarding the payoffs of their rivals. The relevant equilibrium concept is Nash equilibrium, and the standard approach is to focus on pure strategies.<sup>1</sup> Under the incomplete information setting, the players are uncertain about the payoffs and actions of their rivals. They form expectations over their rivals' actions and maximize expected profits. The relevant equilibrium concept is then Bayesian Nash equilibrium, and standard purification arguments imply that we need only focus on pure strategy equilibria.<sup>2</sup>

Turning to the players' relevant time horizon, there are again two main alternatives: assume they are playing a one-shot, static game or formulate an infinitehorizon dynamic game.<sup>3</sup> For the purposes of this paper, we will focus exclusively on the static, simultaneous move setting, referring the reader to excellent surveys by Ackerberg et al. (2005) and Aguirregabiria and Mira (2010) for various approaches for estimating dynamic games. However, we note here that many of

<sup>&</sup>lt;sup>1</sup>Mixed strategies are straightforward to handle in principle but raise considerable complications in practice (e.g., they are difficult to solve for).

<sup>&</sup>lt;sup>2</sup> Mixed strategies are typically introduced to alleviate concerns over the existence of equilbrium. However, as noted by Harsanyi (1973), the crucial issue for existence is introducing uncertainty over rival choices. This uncertainty arises naturally with the presence of incomplete information.

<sup>&</sup>lt;sup>3</sup> Note that these two "alternatives" are simply what *has been done* (at least in the bulk of the literature) and *what could be done* (alternating moves, repeated games, etc.).

the issues that arise in the estimation of static games (e.g., multiplicity of equilibria, coherency problems, computational complexity) occur in the dynamic setting as well and that several approaches to estimation (e.g., nested fixed-point estimation, two-step methods) can be applied in either context. Indeed, the main methods for estimating static games of incomplete information were imported from the dynamic games literature.

#### 2.1. Walmart and Kmart Entry Game: A Working Example

To illustrate the various assumptions, modeling alternatives, and estimation methods available for static games, we will focus on a single, "real-world" research example: an entry game between Walmart and Kmart discount stores. To set the stage, suppose that Kmart and Walmart compete in a collection of well-defined local markets (e.g., rural villages, small towns). Because we are focusing on small, rural markets, we will ignore the existence of Target, which mainly serves more urban locations. Although Walmart and Kmart stores were actually sited over a 40or 50-year period, we will assume that their strategic choice of locations can be well approximated by a static discrete game.

We will draw on a data set collected by Panle Jia for her empirical analysis of the discount retail industry (the data set is publicly available on the Econometrica website and described in detail in Jia 2008). We consider a (much) simplified version of her model, in which the two chains make independent entry decisions across a collection of local markets.<sup>4</sup> In addition, we (like her) consider only markets in which each firm operates at most one store. Taking a local market to be a county, this leaves 2,065 relatively small and isolated markets, assumed to be independent replications of this simple  $2 \times 2$  discrete game (two firms choosing either "enter" or "don't enter"). We will consider each information setting (complete and incomplete) in turn, focusing on complete information first. We will then use this data set to illustrate several specific estimation routines. The code and associated documentation are available at http://www.simon.rochester.edu/fac/misra/ software.htm.

## 3. Complete Information Approach

The estimation of discrete games relies on the same revealed preference logic as discrete choice: the choice the firm actually made must have yielded higher profits (or expected profits) than the alternatives that it did not choose, conditional on the equilibrium choices of its rivals. The inclusion of rival choices as conditioning arguments in the players' payoff functions is what distinguishes discrete games from single-agent discrete choice problems, introducing econometric complications that we will tackle shortly. Structural models of these strategic discrete choices provide insight into the drivers of profitability, both observed and unobserved. We follow the bulk of the literature in treating the payoffs on which firms base their decisions as latent. The choice of functional form for these latent payoffs is clearly important, having direct implications for both tractability and the interpretation of results.

There are two main alternatives when choosing a functional form for payoffs: derive it from particular assumptions on the economic primitives (e.g., demand and cost, as well as the structure of the postentry game) or choose a parameterization that is analytically convenient yet flexible enough to capture the patterns observed in the data. The former is clearly theoretically cleaner (all the parameters will have a clear structural interpretation), but it can quickly become unwieldy, rendering estimation intractable. Moreover, absent data on prices and quantities, the identification of more primitive demand and cost structures will clearly be driven by functional form. As such, the latter approach has become the de facto standard since Berry (1992). However, this more "reduced-form" approach does place limitations on the causal interpretation of coefficients and the scope for determining counterfactuals.<sup>5</sup>

Following the structure of Berry (1992), but employing the notation of Ciliberto and Tamer (2009), let the profit function of firm  $i = \{K, W\}$  in local market m be given by  $\pi_{im}(\theta; y_{-im})$ , where  $y_{im}$  is the action (enter or do not enter) of firm *i*,  $y_{-im}$  is the action of its rivals (just one rival firm in our working example), and  $\theta$  is a finite-dimensional parameter vector. The function  $\pi_{im}$  will typically contain covariates specific to both the market and the firms (e.g., population and the distance to the nearest distribution center). In particular, let  $X_m$  be a vector of market characteristics common to both firms, and let  $Z_m = (Z_{Km}, Z_{Wm})$  represent firm characteristics that enter only into the focal firm's profit function (e.g., cost variables) and do not (directly) impact the profits of its rivals (other than through their impact on these rivals' entry decisions). In general, we might also consider firm characteristics that enter rival firms profit functions as well (e.g., quality), but we will focus on a more parsimonious setting here. Let the profit function of firm *i* in market *m* be given by

$$\pi_{im} = \alpha'_i X_m + \beta'_i Z_{im} + \delta_i y_{-im} + \varepsilon_{im}, \qquad (1)$$

 $^5$  See Berry and Reiss (2007) for further discussion of the relevant trade-offs.

<sup>&</sup>lt;sup>4</sup> Assuming that firms make independent decisions across markets is clearly counterfactual for a chain of stores, but relaxing this assumption introduces a complex network structure to the choice problem. This network game is the focus of Jia's paper (2008) and an issue we will return to later.

where  $\varepsilon_{im}$  is a component of profits that is unobservable to the econometrician. Thus, expected profits (net of  $\varepsilon_{im}$ ) are a function of only the common market characteristics, the firm's own characteristics, and its rival's chosen action. The assumption that the  $\varepsilon$ s are perfectly observed by both players makes this a game of complete information. Assuming that the firms make choices simultaneously, the complete information Nash equilibrium can be characterized by the following system of inequalities:

$$y_{Km} = 1[\alpha'_{K}X_{m} + \beta'_{K}Z_{Km} + \delta_{K}y_{Wm} + \varepsilon_{Km} \ge 0],$$
  

$$y_{Wm} = 1[\alpha'_{W}X_{m} + \beta'_{W}Z_{Wm} + \delta_{W}y_{Km} + \varepsilon_{Wm} \ge 0],$$
(2)

which, in this case, represents the nonnegative profit conditions for Kmart and Walmart, respectively. An equilibrium is simply a configuration that satisfies both equations. Note that these outcome equations constitute a binary simultaneous equation system. The presence of a rival's choice variables on the righthand side of each firm's profit function are what distinguishes discrete games from discrete choice problems. This interdependent structure raises problems for estimation and identification that we discuss next.

In particular, if the  $\varepsilon$ s have full support, it is straightforward to establish the existence of multiple equilibria. Put simply, this implies that for a given set of parameters, there may be more than one possible vector of equilibrium outcomes (y). For example, if the  $\delta s$  are assumed to be negative (facing competition reduces one's profits), multiple equilibria arise in the region of  $\varepsilon$  space for which  $-(\alpha'_i X + \beta'_i Z_i) \le \varepsilon_i \le$  $-(\alpha'_i X + \beta'_i Z_i) - \delta_{3-i}$  for i = 1, 2. Intuitively, this represents the settings in which a local market can only "fit" one firm, and neither firm's monopoly profits are large enough to preempt entry by the other (e.g., each firm's monopoly profits are only slightly greater than 0, so neither one wants to be there if the other one is).<sup>6</sup> As mentioned earlier, the same set of parameters (and covariates) is consistent with more than one outcome. This "incompleteness" raises a problem for inference known as coherency (Heckman 1978, Tamer 2003). From a practical standpoint, in the simple  $2 \times 2$ game considered above, the likelihood for the individual firm's choice probabilities will sum to more than 1, violating the law of total probability.

To date, there are four main approaches to "solving" the coherency problems raised by the multiplicity of equilibria: aggregate to a different set of predictions that are robust to multiplicity (e.g., the number of entrants), place restrictions on the model that guarantee a unique prediction (e.g., sequential moves), specify an equilibrium selection rule (e.g., the equilibrium maximizes joint profits), or embrace the ambiguity and adopt a bounds approach.<sup>7</sup> We will consider each strategy in detail and then turn to the mechanics of estimation.

The strategy of aggregating up to a robust prediction was first proposed by Bresnahan and Reiss (1991), who developed a general framework for estimating discrete games and social interaction models. The core idea can be illustrated using the  $2 \times 2$ Walmart/Kmart entry game. Note that in the region of  $\varepsilon$  space in which multiple equilibria arise, the multiplicity is in the *identity* rather than the *number* of entrants. In particular, either Walmart or Kmart can profitably enter the market, but not both. There will be one entrant in equilibrium, but the model does not specify which it will be. Therefore, rather than specifying an econometric model that predicts which firms will enter, we instead construct a model of how many firms will enter. Given certain restrictions on the payoff functions (mainly restricting the degree of heterogeneity in payoffs), this strategy can be extended beyond the simple  $2 \times 2$  setting and likelihood functions written down that characterize the equilibrium number of entrants rather than the particular choices of individual players (Bresnahan and Reiss 1991, Berry 1992, Mazzeo 2002b). However, with sufficient amounts of firm heterogeneity, it can be difficult to guarantee uniqueness in the number of entrants (or even the existence of pure-strategy equilibria). Therefore, it is necessary to consider alternative approaches.

The second approach to completing the model involves changing the timing element of the model so that players move sequentially, rather than simultaneously. This sequential-move structure guarantees a unique equilibrium. In particular, when the parameters of the model fall in the region yielding the formerly ambiguous predictions, the "first mover" will preempt the follower, restoring coherency and allowing the likelihood to once again total one. This approach is employed by Berry (1992), where the operative assumption is that the most profitable firms enter first. This has the added benefit of mitigating the inefficient entry that might occur by simply assuming that Kmart always moves first, for example. Note that this approach can complicate estimation somewhat as the regions of integration-the partitions of

<sup>&</sup>lt;sup>6</sup> For an elegant graphic illustration of this case, see either Bresnahan and Reiss (1991) or Ciliberto and Tamer (2009). Note that a similar result is obtained when the  $\delta$ s are positive (i.e., entry is beneficial, as in a coordination game or peer-effects model); only now, in the region of nonuniqueness, either both players will enter or both will stay out.

<sup>&</sup>lt;sup>7</sup> Note that even if one is able to "solve" the coherency problem and obtain consistent parameter estimates, multiplicity of equilibria may continue to raise difficulties at the counterfactual stage. For example, the selection rule that characterized the data may no longer be valid under the counterfactual.

 $\varepsilon$  space that yield each unique prediction—may have irregular shapes (i.e., be nonrectangular). Berry (1992) addressed this problem via simulation, which we will illustrate in detail below.

Clearly, sequential entry can be viewed as a form of equilibrium selection, albeit one that the researcher imposes. An alternative approach to completing the empirical model is to specify a more general selection rule that is a function of covariates (and perhaps unobservables). This approach was originally proposed by Bjorn and Vuong (1985) and further explored by Tamer (2003) and Bajari et al. (2010), all in the context of complete information games. In the simplest version, this could involve assigning probabilities  $\pi$  and  $1 - \pi$  to the two monopoly outcomes in the region of nonuniqueness and estimating this additional parameter  $(\pi)$  as part of an overall likelihood function. Note that the overall likelihood will now be a mixture. More generally, these probabilities might be allowed to depend on covariates (and perhaps the unobservables), leading to more complex mixture models. Alternatively, in Bajari et al. (2010), the equilibrium selection probabilities depend on the property of the equilibrium itself (that it is joint profit maximizing, for example).

The fourth solution to the multiplicity problem is to embrace the incompleteness and switch to a bounds approach (Tamer 2003, Ciliberto and Tamer 2009, Pakes et al. 2005). Under this approach, the selection rule is viewed as an infinite-dimensional nuisance parameter-an unknown function of unknown covariates. Rather than specifying a particular selection rule, the researcher seeks instead to identify parameters that are consistent with at least one such rule. Although it may still be possible to achieve point identification using "identification at infinity" arguments (Ciliberto and Tamer 2009), these models will generally be set-identified. Establishing valid (and tractable) methods of inference for set identified models is an active area of current econometric research.

### 3.1. Unobserved Heterogeneity

In any empirical model, it is important to control for unobserved heterogeneity: features of the market or market participants that are unobserved to the researcher. In the context of entry games, an obvious example is the level of intrinsic demand, which is often poorly proxied by observables such as population and income. Some markets are simply better locations, because they are closer to shopping districts, highway interchanges, or other local amenities. Many of these features will be difficult to capture with available covariates, forcing the researcher to deal with them econometrically.

The primary approaches to estimating static games of complete information involve a "full-solution"

approach whereby, for a given guess of the relevant parameter vector, the game is first solved (for either the equilibrium number of entrants or individual choice probabilities, conditional on a particular selection mechanism) and then its predictions matched to what is observed in the data. This is essentially a fullinformation approach, allowing estimation to proceed via either maximum likelihood (MLE) or the generalized method of moments (GMM), perhaps employing simulation methods to reduce the computational burden of computing various high-dimensional integrals. Either way, it is relatively straightforward to include a rich structure of unobserved heterogeneity (e.g., market-level random effects, random coefficients), provided that its inclusion does not violate the conditions necessary for completing the model (e.g., uniqueness of the equilibrium or the number of entrants). Furthermore, as long as the full datagenerating process can be specified parametrically, Bayesian inference is feasible as well, providing an attractive avenue for including heterogeneity at relatively low computational cost. The further exploration of a Bayesian approach to games estimation is a fertile area for future research.

## 3.2. Examples from the Literature/Extensions

Complete information models have been employed extensively in both the economics and marketing literatures, starting with the seminal work of Bresnahan and Reiss (1991) and Berry (1992). Mazzeo (2002b) extended the Bresnahan and Reiss (1991) approach to include a discrete choice of product quality, in addition to a binary entry decision. His application was to motels located along interstate highways. Consistent with standard predictions from oligopoly theory, he found that competition was strongest among the closest types. Cleeren et al. (2010) used this approach to study intra- and interformat competition among discounters and supermarkets. Zhu et al. (2009) adapted Mazzeo's framework to analyze entry and format choice in the discount retail store industry, using the selection correction techniques developed in Mazzeo (2002a) to include additional information on storelevel revenue. Singh and Zhu (2008) examined the impact of market structure on posted prices in airport rental car markets using a similar framework.

Hartmann (2010) developed a complete information framework for incorporating social interactions into marketing mix decisions. Clearly, within-group interaction should influence optimal targeting. His application is an individual golfer's discrete decision over whether to play a given round of golf alone or to join a foursome. He also incorporated individual-level heterogeneity through a hierarchical Bayesian Markov chain Monte Carlo (MCMC) approach. Shriver (2010) extended the Bresnahan and Reiss (1991) framework to accommodate an endogenously determined market size in his model of indirect network effects in alternative fuel adoption. Ciliberto and Tamer (2009) used a bounds approach to examine airline entry decisions.

In the context of store locations, Jia (2008) relaxed the assumption of independence across markets by tackling the store network choice directly, exploiting a lattice structure that arises in the two-player model. She was able to quantify the relative importance of network economies as well as the impact of Walmart on small firms. However, her approach is only able to accommodate two firms (Walmart and Kmart) that each operate only one store per market. Ellickson et al. (2010) used a profit inequalities approach similar to Pakes et al. (2005) to accommodate multiple firms, an arbitrary number of stores per location, and a location-specific unobservable. They applied their framework to competition among Walmart, Kmart, and Target, and they highlighted the importance of controlling for unobserved heterogeneity.

#### 3.3. Implementation

To illustrate the complete information approach to static games, we will implement two of the strategies discussed above: aggregating up to a unique prediction and specifying a particular selection rule (based on the order of entry). The first approach is based on Bresnahan and Reiss (1991), and the second follows Berry (1992).

*Model* 1 (*Bresnahan and Reiss* 1991): We assume that firms are exchangeable, and profits depend only on market-level factors:

$$\pi_{im} = \alpha' X_m - \delta y_{-im} + \varepsilon_{im}. \tag{3}$$

In our application, the market-level matrix  $X_m$  includes three covariates: "Population," "Retail sales per capita," and a dummy for "Urban" markets.<sup>8</sup> We will assume throughout that the  $\varepsilon_{im}$ s are independent and identically distributed (i.i.d.) standard normal deviates.<sup>9</sup> Given this structure, the likelihood of observing  $n_m$  firms in a given market m can be computed in closed form. For example, the probability of seeing a duopoly is simply

$$\Pr(n_m = 2) = \prod_i \Pr(\alpha' X_m - \delta y_{-im} + \varepsilon_{im} \ge 0).$$
(4)

The sample log-likelihood is then

$$\ln \mathcal{L} = \sum_{m=1}^{M} \sum_{l=0}^{2} 1(n_m = l) \ln \Pr(n_m = l).$$
 (5)

<sup>8</sup> For a detailed discussion of the industry, market definition, and the relevant covariates, see Jia (2008).

<sup>9</sup> As noted earlier, the complete information approach can easily accommodate both correlated errors and unobserved heterogeneity. However, for expositional simplicity and ease of comparison (to the incomplete information examples), we restrict our attention to the i.i.d. setting.

 Table 1
 Estimation Results from Complete Information Games

Variable	Bresnahan and Reiss (Homogeneous)	Berry (Profit)	Berry (Walmart)	Berry (Kmart)
Common effects				
Population	1.32*	1.69	1.67	1.69
Retail sales per capita	1.13	1.54	1.52	1.54
Urban	1.03	1.20	1.19	1.20
δ	0.65	0.39	0.40	0.38
Walmart-specific effects				
Intercept (Walmart)	-14.03ª	-11.87	-11.76	-11.90
Distance to Bentonville, AK		-1.07	-1.06	-1.07
South		0.72	0.72	0.71
Kmart-specific effects				
Intercept (Kmart)	-14.03ª	-19.76	-19.56	-19.57
Midwest		0.37	0.37	0.37

<sup>a</sup>Intercepts are common across both firms in this specification. \*All coefficients are significant at the 5% level.

Estimation is carried out using full-information maximum likelihood (FIML). The results for all complete information games are presented in Table 1. We defer a discussion of the results until after we have introduced the remaining models.

*Models* 2–4 (*Berry*): We implement three versions of Berry's estimation framework, which also accounts for observed heterogeneity across players. The key distinction between these three cases is the way they resolve the multiplicity problem. The first version (Model 2) follows Berry (1992) in ordering entry by profitability. That is, the most profitable player moves first. The estimation algorithm, proposed by Berry (1992), involves simulating  $\varepsilon$ s to construct profits (from (1)) and then using these realizations to construct the profit realizations that order the moves. The second version (Model 3) gives Walmart the option to enter first (independent of profits), whereas the third version (Model 4) awards Kmart this right.

Note that, given a particular order of entry, the number of firms in the market is uniquely determined. Because we know each firm's profitability (for a given  $\varepsilon$ ), we also have a unique prediction of who will be in and out of the market. This information can then be used to construct an estimator. In our implementation, we follow the approach described in the appendix to Berry (1992). We construct the probabilities that Walmart and Kmart will each enter the market by integrating over indicator functions describing entry as a function of computed profits and the equilibrium number of firms for each simulation. These probabilities can then be used to construct moment conditions that define a GMM-type objective function or formulate a likelihood. In our implementation we adopt the latter strategy. We would like to caution the reader that formulating a likelihood for such games

with more than two players or with added heterogeneity is not trivial. In such cases one would typically have to adopt a GMM approach and face a choice of what moments to include.

3.3.1. Discussion of Results. The results for Models 1-4 are presented in Table 1. All parameter estimates are significant at the 5% level, with signs that are consistent both with intuition and with previous results based on the same data (Jia 2008). Because the purpose of this empirical exercise is to demonstrate the different methodologies, we will not dwell on the substantive aspects of the results here. Rather, we focus the reader's attention on the differences in the parameter estimates across the models. First, a warning: The results cannot be directly compared across the two sets of models (Bresnahan and Reiss versus Berry) because of the usual concerns about scaling, specification, and assumptions. However, a comparison across the three Berry models is fair, and we restrict our attention to these.

At first blush, the results may seem "surprising" in that the parameter estimates are essentially identical across the three equilibrium selection rules: the particular rule does not seem to matter here. We note that Jia (2008) finds a similar robustness to the order of moves in her analysis. To help explain why these results are obtained, we remind the reader that this industry (at least for these data and this time period) has very asymmetric players. In particular, Walmart is quite a dominant player, whereas Kmart is relatively weak. The table below outlines this asymmetry in stark fashion.

	Kmart not in market	Kmart in market
Walmart not in market	1,004	90
Walmart in market	711	260

Note that in only 4.35% of all markets does Kmart enjoy a local monopoly. Now consider how the assumed sequence of moves might affect the estimates. If we assume that Walmart has the right to move first, the model must rationalize the fact that Walmart enters about half the markets, while Kmart enters much fewer. It does so by making Walmart relatively more profitable, choosing the intercepts and covariates (especially the exclusions) such that Walmart has a relative advantage. It should then come as no surprise that changing the rule to allow the most profitable firm to move first changes very little: the model continues to imply that Walmart is the more profitable player. Now consider the case where Kmart moves first. The model can use similar parameters to rationalize the data, because Kmart ends up acquiescing the vast majority of the markets to Walmart. In

other words, Kmart does not enter "monopoly" markets because it expects the more profitable Walmart to do so. Because these markets can only sustain one player, Kmart does not enter. Again, to generate the patterns in the data, it suffices to make Walmart dominant, as in the other cases.

We would like to be clear that this is not a general result but rather is contingent on the particular data at hand. Other applications and industries will have varying number of players with different power structures, and the equilibrium selection rule may indeed come to have some "bite." It is also important to note that the choice of the payoff specification is key. If, for example, we allowed the players to have different coefficients across the board (particularly  $\delta$ ), the sequence of moves would have a significant impact on estimates. In general, modelling assumptions in discrete games (especially those pertaining to equilibria) are not trivial and can have an important influence on parameter estimates. This is part of the motivation for the bounds approach.

## 4. Incomplete Information Approach

Beginning with Rust (1994), the literature has emphasized static games of incomplete information. Under the incomplete information approach, payoffs are no longer assumed to be common knowledge: players form beliefs over rivals' actions. Although uncertainty can be introduced in a number of ways, the easiest way to model incomplete information is through the  $\varepsilon$ s, the additively separable components of payoffs that are unobserved to the researcher. In particular, suppose we now assume that each player observes his own  $\varepsilon_i$  but only knows the distribution of  $\varepsilon_i$  for his rivals, which we denote  $F(\varepsilon_i)$ . Suppose that the researcher also knows this distribution but does not observe individual draws for any player. Note that this puts the firms on equal footing with the researcher regarding the beliefs over their rivals' actions, a symmetry that will prove very useful when constructing an estimator. Each firm now forms expectations about its rivals' behavior, choosing the action that maximizes expected profits given those beliefs. This yields the following system of inequalities:

$$y_{Km} = 1[\alpha'_{K}X_{m} + \beta'_{K}Z_{Km} + \delta_{K}p_{W} + \varepsilon_{Km} \ge 0],$$
  

$$y_{Wm} = 1[\alpha'_{W}X_{m} + \beta'_{W}Z_{Wm} + \delta_{W}p_{K} + \varepsilon_{Wm} \ge 0],$$
(6)

in which the probability  $p_i \equiv E_i(y_{-i})$  represents firm *i*'s beliefs regarding its rival's actions. The conditional choice probabilities implied by these decision rules can then be used to represent each firm's strategy. The Bayesian Nash equilibrium (BNE) of the game can be characterized by the following set of equalities:

$$p_{K} = \Psi_{K}(\alpha'_{K}X_{m} + \beta'_{K}Z_{Km} + \delta_{K}p_{W}),$$
  

$$p_{W} = \Psi_{W}(\alpha'_{W}X_{m} + \beta'_{W}Z_{Km} + \delta_{W}p_{K}),$$
(7)

where the exact form of  $\Psi$  will depend on the distribution F. The functions  $\Psi$  are best-response probability functions, mapping expected profits (conditional on beliefs p) into (ex ante) choice probabilities.<sup>10</sup> If F is an absolutely continuous distribution, this system (pair, in this case) of nonlinear equations is guaranteed to have a solution by Brouwer's fixed-point theorem. Moreover, this fixed-point representation provides a direct method of solving for equilibria: the method of successive approximations (i.e., fixed-point iteration). Thus, one possible estimation strategy (originally proposed by Rust 1994) is another full-solution approach that first solves this system of equations (for a given set of parameters) and then matches the predicted conditional choice probabilities to the choices observed in the data. This is essentially a static games version of Rust's nested fixed-point (NFXP) algorithm (Rust 1987). If the  $\varepsilon$ s are assumed to be drawn from the Type 1 extreme value distribution, the likelihood function will take the familiar conditional logit form. This is the method employed by Seim (2006) in her empirical study of entry and store location decisions in the video rental industry (though she uses a nested logit structure to distinguish entry from location choice).

A now familiar complication is that the system of Equation (7) may admit more than one solution: the underlying game may have multiple equilibria.<sup>11</sup> Thus, games of incomplete information suffer from the same coherency problems as complete information games. Once again, there are several possible methods of completing the empirical model. We will first review the four approaches discussed earlier and then introduce two additional options that specifically exploit the structure of incomplete information games.

As with games of complete information, one strategy is to identify a prediction of the model that is robust to multiplicity. Because this approach becomes quite difficult in the presence of heterogeneity, it has not been pursued in the existing literature. The second option is to change the timing of the game from simultaneous to sequential moves. In his analysis of movie release dates, Einav (2010) employed a sequential structure and provided a clever method for "integrating out" over alternative move sequences. The third option is to specify an explicit equilibrium selection mechanism in the spirit of Bjorn and Vuong (1985). This approach was developed further by Sweeting (2009) in his study of the timing of radio commercials. In his empirical model, Sweeting first considered cases in which the selection probabilities are fixed parameters; he then considered a richer specification in which they depend on covariates. He also demonstrated that multiplicity of equilibria in the data can actually aid identification by changing the implied dispersion of choice probabilities. Misra (2008) proposed a Bayesian approach to estimation that uses MCMC to sample from the posterior distribution of the structural parameters, eliminating the need to search for all the fixed points.

Finally, if the researcher is unwilling to impose an explicit selection rule, a bounds approach may be feasible here as well. Because the moment inequalities approach developed by Pakes et al. (2005) is robust to alternative assumptions on the players' information sets, it can be applied to games of either complete or incomplete information. Grieco (2010) developed an alternative framework that is also able to nest both information assumptions, along with an econometric test that can distinguish between the two.

The first four approaches to completing the empirical model are familiar from our discussion of complete information. However, the specific structure of incomplete information offers some additional options for completing the empirical model. The first, which draws on methods originally introduced by Hotz and Miller (1993) in the dynamic discrete choice literature, involves substituting first-stage estimates  $(\hat{p}_i)$  of the (reduced-form) choice probabilities into the right-hand side of Equation (7). Note that this eliminates the need to solve the fixed-point problem when evaluating the corresponding (pseudo) likelihood function that is implied by these structural choice probabilities.<sup>12</sup> Closely related "two-step" methods have proven very effective in estimating dynamic discrete games where, in addition to the problems raised by multiplicity, there is also a massive computational burden induced by the curse of dimensionality inherent in many dynamic decision problems.<sup>13</sup> In the case of static games, the primary benefit of the two-step approach lies in its relative robustness to multiplicity. Provided that only

<sup>&</sup>lt;sup>10</sup> In the incomplete information setting, strategies can be represented as either discrete actions or ex ante choice probabilities. The modifier "ex ante" refers to the fact that these probabilities constitute the firm's expected actions prior to the realization of  $\varepsilon$ .

<sup>&</sup>lt;sup>11</sup> In some examples, incomplete information has been shown to reduce the incidence of multiple equilibria relative to a complete information counterpart. However, it does not eliminate the problem in general (see Berry and Reiss 2007 for a numerical example), implying that additional structure will still be needed to close the model.

<sup>&</sup>lt;sup>12</sup> Note that GMM or least squares-based estimation can be used here as well. See Bajari et al. (2010) for further details, as well as for formal results on identification.

<sup>&</sup>lt;sup>13</sup> As noted earlier, we have chosen to focus only on static discrete games. See Aguirregabiria and Mira (2007), Bajari et al. (2007), Pakes et al. (2007), and Pesendorfer and Schmidt-Dengler (2008) for the seminal papers applying two-step estimation techniques to games. Arcidiacono and Ellickson (2011) provide a broad overview of two-step approaches to dynamic decision problems.

one equilibrium is played in the data, this approach solves the coherency problem, because the estimator is effectively able to condition on the equilibrium that was played in the data. This clearly relies on the condition that only one equilibrium *was* in fact played in the data. This is more likely to hold in settings in which the same set of firms competes over time in the same market versus settings where they compete in different markets (i.e., panel versus cross section).<sup>14</sup> With panel data, it may be possible to estimate the model market by market, allowing for the possibility that different equilibria are played in different markets (Ellickson and Misra 2008), thereby weakening the "one equilibrium" assumption.

Two-step methods do have some drawbacks relative to the full-solution approaches discussed above. First, because they are inherently limited information techniques, they are less efficient than FIML approaches like Rust's NFXP estimator. Second, the consistency of the second-stage estimates relies on obtaining consistent first-stage estimates of the conditional choice probabilities (CCPs). Because these are reduced-form objects, they should ideally be estimated nonparametrically. This is because even if the functional form of both the profit functions (1) and best-response probability functions (7) are known, the reduced-form CCPs (i.e., the solution to equation (7)) will typically not be (hence the need for fixed-point iteration). Nonparametric estimation suffers from a well-known curse of dimensionality, so it is likely that any first-stage estimates of the CCPs will be quite noisy, yielding small sample biases in the second-stage (structural) parameter estimates.<sup>15</sup> The bias will persist asymptotically if the researcher resorts to a parametric first stage, because of misspecification. Aguirregabiria and Mira (2002, 2007) have proposed a recursive extension of the two-step pseudo-likelihood estimator that mitigates the small sample bias (and eliminates the requirement of a consistent first stage) by iterating on the best-response probability mapping (7). This effectively swaps the order of the nests in Rust's NFXP approach. By forcing the conditions for a BNE to be satisfied, this nested pseudo-likelihood (NPL) estimator is fully efficient (i.e., equivalent to FIML), so long as it converges. However, NPL relies on best-response iteration and therefore cannot find equilibria that are not best-reply stable (Pesendorfer and Schmidt-Dengler 2010, Su and Judd 2007). Thus, it is not guaranteed to converge. Nonetheless, it has been found to work

<sup>14</sup> Of course, in settings in which the same firms are observed over many periods, one might start to worry about linkages across time and the need to control for dynamics.

well in several applications (Aguirregabiria and Mira 2007, Ellickson and Misra 2008).

The final estimation method is the constrained optimization approach proposed by Su and Judd (2007). They recast the unconstrained optimization problem described above as a constrained optimization problem subject to the equilibrium constraint (7), referring to their approach as a mathematical program with equilibrium constraints (MPEC). Because it does not rely on repeatedly solving for equilibria (or the equilibrium constraints be satisfied at each point in the search process), MPEC is both computationally light and robust to best-reply-unstable equilibria. However, like NPL, it does impose a particular selection rule: the equilibrium that is played is the one that maximizes the likelihood.

#### 4.1. Unobserved Heterogeneity

Another relevant trade-off in the choice between the various full-solution approaches (NFXP, NPL, and MPEC) and the computationally lighter two-step procedure is the ability to accommodate unobserved heterogeneity. Because they are all essentially fullinformation approaches, it is relatively straightforward to account for heterogeneity using any of the full-solution methods. Of course, including random effects and/or random coefficients will clearly increase the computational burden and make the search for equilibria significantly more complex, though various simulation methods and Bayesian MCMC techniques could certainly be employed here. Two-step approaches are much less accommodating because of their more "limited information" structure and reliance on a nonparametric first stage. In particular, any unobservables that are conditioned on by the players must also be accounted for in the firststage estimation procedure. Because this is typically treated as a reduced form, this is not at all straightforward. For example, even if rival firms' unobserved state variables do not enter a given firm's payoff function (as is usually assumed to be the case), they generally will enter the reduced-form CCPs and typically in a highly nonlinear manner. This can make it very difficult to obtain consistent first-stage estimates. Fortunately, there are several possible remedies.

First, as argued by Ellickson and Misra (2008), if the researcher is willing to assume that the unobserved heterogeneity is private information, the nonparametric first-stage CCPs will still be consistent, allowing the heterogeneous parameters to be integrated out of the second stage using standard simulation methods. Furthermore, if the unobserved heterogeneity occurs at the market level, the first stage could be estimated market by market (or even player by player, if there are enough data). This is the approach Ellickson and Misra (2011) used for their

<sup>&</sup>lt;sup>15</sup> See Aguirregabiria and Mira (2007) and Su and Judd (2007) for relevant Monte Carlo evidence.

analysis of supermarket pricing strategies. Second, if one is willing to assume that the unobservables are a smooth function of observable covariates, a control function approach is also feasible (Bajari et al. 2010). Finally, by enforcing the full structure of the model, the NPL approach can also be employed (eliminating the need for a consistent first stage and allowing for a rich structure on the unobservables). Of course, this is then equivalent to returning to a full-solution approach. Ellickson and Misra (2008) used NPL to control for correlated, market-level unobservables.

#### 4.2. Examples from the Literature/Extensions

Several authors have used incomplete information games to shed light on issues of direct concern to marketers. Zhu and Singh (2009) employed Seim's nested fixed-point approach to model entry and location decisions by Walmart, Kmart, and Target, documenting the importance of both heterogeneous competition effects and firm-specific preferences. Orhun (2006) extended Seim's approach to include location-specific unobservables, applying her framework to the entry and location decisions of supermarkets. Ellickson and Misra (2008) used both the two-step and NPL approaches to examine the strategic choice of pricing strategies in the supermarket industry. They found strong evidence of assortative matching-firms tend to coordinate on the same pricing strategy (e.g., EDLP or Hi-Lo) as their local rivals-and empirical results that support several specific predictions from marketing theory. Datta and Sudhir (2011) employed a nested fixed-point approach to examine the trade-offs between differentiation and agglomeration in the grocery industry.

Vitorino (2011) examined the joint entry decisions of stores in regional shopping centers, explicitly controlling for multiple equilibria using an MPEC approach. Draganska et al. (2009) modeled the assortment decisions of ice cream manufacturers, incorporating information from a discrete choice demand system, and Musalem and Shin (2010) provided an alternative model of pricing and product line decisions.

#### 4.3. Implementation

To illustrate the incomplete information approach to static games, we now implement several of the approaches described above using the same data set as before. We note that, unlike the complete information approaches discussed earlier, each of which altered the underlying structure of the game, the methods considered here are all being applied to the exact same game (i.e., they are simply alternative estimators, not different structures). We begin with the full-solution (nested fixed-point) approach and then illustrate the two-step and NPL techniques.

Method 1 (NFXP): The first incomplete information framework we implement is the nested fixed-point

approach. We use the same profit specification as the complete information case,

$$\pi_{im} = \alpha' X_m + \beta'_i Z_{im} - \delta y_{-im} + \varepsilon_{im}, \qquad (8)$$

and include the same covariates as before. The  $\varepsilon$ s are again assumed to be i.i.d. standard normal (but treated as private information now). The estimation routine requires solving the following fixed-point problem:

$$p_{im}^* = \Phi(\alpha' X_m + \beta'_i Z_{im} - \delta p_{-im}^*), \qquad (9)$$

which we accomplish via simple Picard iteration (successive approximation). We note here that, in keeping with the extant literature, we are not employing an exhaustive search for all possible fixed points.

Once the fixed-point probabilities are obtained, they feed into a simple log likelihood,

$$\ln \mathcal{L} = \sum_{m=1}^{M} \sum_{i \in \{W, K\}} y_{im} \ln(p_{im}^{*}) + (1 - y_{im}) \ln(1 - p_{im}^{*}), \quad (10)$$

which is then maximized to obtain parameter estimates.

*Method* 2 (2*STEP*): As noted earlier, the two-step estimator eliminates the need to solve for a fixed point by recognizing that, at the "true" solution, the probabilities are simply (unknown) functions of the covariates. In the first stage, we construct consistent estimators of these equilibrium CCPs. In principle, this first stage should be nonparametric. If, for some reason (such as inadequate data), nonparametric methods are infeasible, we suggest using a semi-parametric approach such as the method of sieves or generalized additive models (GAMs).<sup>16</sup> In our implementation, we use a GAM with tensor product interactions between the variables. This first stage yields fitted probabilities ( $\hat{p}_{im}^{[1]}$ ) that we then "plug in" to construct a likelihood

$$\ln \mathcal{L} = \sum_{m=1}^{M} \sum_{i \in \{W, K\}} y_{im} \ln(p_{im}^{\{2\}}) + (1 - y_{im}) \ln(1 - p_{im}^{\{2\}})$$
(11)

in which

$$p_{im}^{[2]} = \Phi(\alpha' X_m + \beta'_i Z_{im} - \delta \hat{p}_{-im}^{[1]}), \qquad (12)$$

where  $\Phi(\cdot)$  is the standard normal cumulative distribution function.

*Method* 3 (*NPL*): The nested pseudo-likelihood approach of Aguirregabiria and Mira (2007) iterates on the best-response probability mapping (12) to reduce small sample bias (and eliminate the need for a consistent first stage). Note that we can always

<sup>&</sup>lt;sup>16</sup> For a comprehensive discussion of semi- and nonparametric methods (including sieves and GAMs), see Pagan and Ullah (1999).

construct a new estimate of the CCPs from the best-response mapping

$$\hat{p}_{im}^{[k]} = \Phi(\hat{\alpha}^{[k]}, X_m + \hat{\beta}_i^{[k]}, Z_{im} - \hat{\delta}^{[k]} \hat{p}_{-im}^{[k-1]}), \quad (13)$$

where  $\{\hat{\alpha}^{\{k\}}, \hat{\beta}^{\{k\}}_i, \hat{\delta}^{\{k\}}\}$  are obtained by maximizing

$$\ln \mathcal{L} = \sum_{m=1}^{M} \sum_{i \in \{W, K\}} y_{im} \ln(p_{im}^{\{k-1\}}) + (1 - y_{im}) \ln(1 - p_{im}^{\{k-1\}}).$$
(14)

The algorithm continues until  $\|\hat{p}_{im}^{[k]} - \hat{p}_{im}^{[k-1]}\| \le \epsilon$ . In our implementation, we initialize the NPL estimator with the two-step probabilities (i.e.,  $\hat{p}_{im}^{[1]}$ ) and iterate until convergence ( $\epsilon = 1\text{E-8}$ ).

4.3.1. Discussion of Results. Results from each method are presented in Table 2. As we noted above, the three models represent different estimation approaches for the same underlying game. It is therefore comforting that the coefficients do not vary much across the columns. It is perhaps noteworthy that the 2STEP results are so close to the full-information estimates in this case, suggesting that small sample bias is not an issue here. Although it is tempting, we will refrain from speaking to the differences between the complete information and incomplete information results because they were obtained using very different assumptions and estimation algorithms. However, there has been some recent work on integrating and testing information structures in discrete games (see, e.g., Aradillas-Lopez 2010, Grieco 2010, Navarro and Takahashi 2010). In general, all estimates (across both tables) have the same sign and similar relative magnitudes (e.g., Walmart has a higher intercept). Ultimately, the choice of modelling framework and estimation algorithm is left to the researcher.

Table 2 Estimation Results from Incomplete Information Games

Variable	NFXP	2STEP	NPL	
Common effects				
Population	1.90*	1.81	1.89	
Retail sales per capita	1.61	1.65	1.69	
Urban	1.34	1.30	1.37	
δ	1.10	0.92	1.63	
Walmart-specific effects				
Intercept (Walmart)	-13.17	-13.00	-13.80	
Distance to Bentonville, AK	-1.03	-1.09	-1.04	
South	0.58	0.67	0.63	
Kmart-specific effects				
Intercept (Kmart)	-20.56	-20.75	-21.18	
Midwest	0.34	0.31	0.30	

\*All coefficients are significant at the 5% level.

## 5. Discussion and Future Directions

## 5.1. Complete vs. Incomplete Information: Which Framework Makes More Sense?

The empirical relevance of complete versus incomplete information will clearly depend on the specifics of the particular application being considered. Is it more reasonable to assume that payoff functions are common knowledge, or are there obvious sources of uncertainty? Advocates of the complete information approach note that static games are typically motivated as an approximation to long-run equilibrium, at which point any uncertainty or randomness has long since been resolved. Thus, the assumption that players face no uncertainty and can perfectly predict what their opponents will do (ignoring the possibility of mixed strategies) may seem quite reasonable. Complete information games have also received more attention in the theory literature, and their properties are better understood.

By contrast, under incomplete information, players cannot perfectly predict what their rivals will dothey behave as if they are playing against a distribution of player "types." Consequently, they may prefer to change their minds once they observe the actual decisions of their rivals. This is ruled out by the oneshot, simultaneous-move structure of the game. This vulnerability to expost regret was first noted by Einav (2010) and was part of his motivation for changing the timing of the model to sequential moves (where such regret is mitigated). Of course, randomness and uncertainty seem a natural component of most strategic interactions. It is not hard to think of real-world examples of firms that guessed wrong about the appeal of a new product (New Coke!) or the reaction of their rivals (high-definition DVD). Unfortunately, the one-shot structure of static games does not give players the ability to adjust to these realizations. This is a primary motivation for introducing dynamics, whereby firms are able to adjust to an ever-evolving flow of new information. Whereas two-step methods have dramatically reduced the computational burden of estimating such models, the empirical analysis of dynamic discrete games is still at an early stage of development.

#### 5.2. Beyond Latent Payoffs

We have thus far followed the bulk of the existing literature in considering purely latent payoff structures. This is frequently the most empirically relevant case, as discrete choices are often all that is observed in the data (furthermore, some choices, such as entry, are naturally discrete). Although a complete discussion of mixed continuous and discrete games is beyond the scope of this paper, we will briefly discuss some recent methods for incorporating additional, postentry information on quantities, prices, revenue, or costs. Such data are increasingly available via direct partnerships between researchers and firms, as well as through the proliferation of high-quality academic data sets such as the IRI Marketing Data Set. These data can be used to estimate more sophisticated specifications for the game. For example, if one had access to prices and market shares, it might be possible to construct structural profit measures (e.g., logit demand with Nash in prices supply) and use those instead of their reduced-form analogs.

Ignoring the information contained in postentry outcomes is inefficient. It may also reduce the set of parameters that can be identified and limit the scope of any subsequent counterfactuals. Unfortunately, incorporating payoff data into discrete empirical games is not straightforward, as the researcher must now characterize the full joint distribution of both the choice data and whatever additional data he has chosen to incorporate. At the very least, this will dramatically increase the burden of solving for equilibria. Moreover, it also introduces a problem of nonrandom selection. For example, the same unobservables that lead a firm to charge a higher price (e.g., unobserved quality) will almost surely affect its entry decisions as well. A small but growing literature seeks to address these concerns.

The selection problem associated with incorporating outcome data was first noted by Reiss and Spiller (1989) in their model of airline competition, under the assumption of complete information. They propose a full-solution approach to modeling the joint distribution of entry decisions and revenue outcomes but place strong restrictions on the scope for strategic interaction. Drawing on the empirical labor economics literature, Mazzeo (2002a) used a first-stage complete information game to construct a Heckman (1978)-style control function in his study of the effect of market structure on equilibrium prices in the motel industry.<sup>17</sup> One drawback of this approach is its reliance on a purely statistical selection correction: the errors in the outcome equation are simply correlated with the errors in the choice equation. Ellickson and Misra (2011) recently proposed a propensity scorebased approach that allows the auxiliary data (revenue in their application) to depend directly on the same unobservables as the choice data.

#### 5.3. Beyond Independent Markets

Up to now, we have assumed (alongside the bulk of the extant literature) that firms (players) make independent decisions across markets (choice situations). Although this may be quite realistic in some settings (e.g., barber shops in rural villages), most actual applications have involved industries in which most of the players are national chains (e.g., discount stores, supermarkets, airlines, video and car rental outlets, gas stations). The associated "network choice problem" introduces several complexities, substantially increasing the computational burden and data requirements and exacerbating multiplicity problems. Nonetheless, there is a small and growing literature aimed at relaxing the independence assumption and directly tackling the formation of retail networks.

Jia (2008) developed a complete information framework for modeling spatial competition between two retail chains. By exploiting the supermodular structure of the two-firm problem, she was able to substantially reduce the burden of solving for Nash equilibria, closing the model with an ex ante equilibrium selection rule. However, her elegant, latticebased solution method requires that the spillovers between own stores be positive and can only accommodate up to two players and a single outlet per location. Nishida (2008) extended Jia's approach to accommodate multiple outlets (but only two players). Ellickson et al. (2010) proposed an alternative framework, based on the profit inequalities approach of Pakes et al. (2005), which can handle any number of players and spillovers of either sign. That model does not require an equilibrium selection mechanism but can only identify many of the structural parameters. The structural analysis of network choice problems and complex spatial equilibria remains a fertile area for future research.

## 6. Conclusions

Discrete games offers an exciting avenue for marketing researchers. We have focused our attention on static games, but there are also new developments and challenges in dynamic games that should be of interest to marketers as well. This paper provides a critical overview of the estimation of static discrete games, aimed at providing a concise introduction for those who are interested in the field. We have also included computer code for implementing a few of the most basic examples (see §2.1), intended as a jumping-off point for more complex and realistic implementations. We hope that our efforts will spur interest in the area and encourage researchers to add these concepts and methods to their toolkit.

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<sup>&</sup>lt;sup>17</sup> Singh and Zhu (2008) and Zhu et al. (2009) apply Mazzeo's approach in alternative settings.

#### Appendix. Glossary

• **Complete information game:** A game in which each player's payoff function (the mapping from the full set of players actions to the focal players payoff) is common knowledge among all players.

• Incomplete information (aka Bayesian) game: A game in which at least one player is uncertain about another player's payoff function.

• Nash equilibrium: A strategy profile in which each player's strategy is a best response to his (correct) beliefs regarding rival play.

• **Bayesian Nash equilibrium:** The Nash equilibrium of a Bayesian game.

• **Revealed preference:** The process by which a decision maker's preferences can be revealed through his choice behavior.

• **Coherency:** A coherent econometric model is one that yields a unique prediction for the endogenous (dependent) variables as a function of the observed and unobserved exogenous variables.

• **Incomplete model:** An econometric model in which the mapping from exogenous variables to endogenous outcomes is a correspondence, rather than a function.

• Set (aka partial) identification: An econometric model in which, even given access to infinite data, the parameters of interest cannot be point identified but only found to lie within a nonsingleton set. This often occurs when the researcher is unable (or unwilling) to impose assumptions strong enough to achieve point identification.

• Equilibrium selection rule: In a game with multiple equilibrium, an equilibrium selection rule is a mechanism that specifies which equilibrium is actually played.

• **Control function approach:** An econometric technique in which auxiliary variables are used to break the correlation between endogenous covariates and the outcome variables of interest.

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